

“We and us, not I and me”: Justice, social capital, and household vulnerability in a Nova Scotia fishery

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1 Abstract

2 Marine harvesters face significant livelihood challenges due to the impacts
3 of climate change on marine ecosystems, and due to economic fluctuations
4 that influence their incomes. In this study, we demonstrate vulnerability as
5 a product of the interactions among marine harvesters, government and buy-
6 ers. We combined Elinor Ostrom’s attention to the influence of institutions
7 on resource exploitation, with political ecology’s attention to social relations
8 and larger-scale political economic processes. We demonstrate the benefits
9 of this approach by examining the multi-species fishery of Barrington, Nova
10 Scotia. We conducted 31 semi-structured interviews and 113 surveys in the
11 summer of 2012 with buyers, harvesters, and local experts. We used Ostrom’s
12 SES framework to pinpoint system elements that were salient to respondents,
13 with attention to household vulnerability outcomes. Based on an analysis of
14 these themes, we outline three processes affecting vulnerability outcomes:
15 1) Harvesters preferred individual over collective action due to low proce-
16 dural justice and social cohesion in decision-making, 2) agents with greater
17 political and economic power gained control over fishing access-rights while
18 others became more dependent on lobster, and 3) economic and ecological
19 conditions, combined with increased dependence, incentivized harvesters to
20 catch more lobsters as prices declined. The case suggests that actors sense
21 of control over their resource base and perception of justice in the process of
22 institutional design may be as significant in vulnerability as the exogenous
23 drivers of change that affect livelihood outcomes. We suggest interventions

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²⁴ that may improve these interactions among government, harvesters and buy-
²⁵ ers, and improve the livelihoods in coastal communities.

26 **1. Introduction**

27 Processes of global economic and environmental change have exposed
28 fishing households to novel challenges, including market volatility, changing
29 frequency and severity of extreme events, and changing patterns of species
30 abundance and distribution (Brander, 2007; Holland, 2011; Worldfish Cen-
31 tre, 2007). Many vulnerability studies have focused on household attributes
32 leading to vulnerable outcomes (Eakin and Luers, 2006). These studies con-
33 sider the institutional environment as a structural constraint for households.
34 In this study, we argue that more attention needs to be paid to the inter-
35 actions through which actors influence the institutional environment. We
36 demonstrate the importance of these interactions by examining the case of a
37 multi-species fishery in Southwest Nova Scotia (SWNS).

38 In the following study, we make two theoretical and methodological con-
39 tributions. First, we demonstrate vulnerability as a product of three inter-
40 actions: 1) between marine harvesters² and government, 2) between har-
41 vesters and buyers, and 3) among harvesters. Second, we combine the social-
42 ecological systems framework (Ostrom, 2007), which highlights the influence
43 of institutions³ on resource exploitation, with political ecology's emphasis on
44 the perceptions and agency of key actors, and the contribution of justice and
45 equity to measuring the success of institutions.

46 We examined fishing households in Barrington, SWNS, to understand
47 household vulnerability. We analyzed harvester's perceptions of the institu-
48 tions and social interactions occurring among households, associations, and
49 Fisheries and Oceans Canada (DFO), a federal management organization.
50 We analyzed social interactions to observe legitimacy and trust among actors.
51 Institutional interactions are the mechanisms that influence the interactions
52 between actors, and between harvesters and their fishing grounds. We then
53 examined the influence of these interactions on household vulnerability and
54 livelihood strategies, and how these livelihood strategies scale-up to produce
55 outcomes for the fishing districts of SWNS.

²Hereafter referred to as harvesters

³Defined as formal or informal rules that govern the behavior of individuals or groups

56 2. Structure, agency, and environmental change in fisheries

57 In this section, we highlight the theoretical contributions of commons
58 research and vulnerability research to the fisheries context. We argue for
59 greater emphasis on interactions, rather than variables and attributes.

60 While early scholars pointed to over-exploitation in fisheries as a tragedy
61 of the commons (Gordon, 1954; Schaefer, 1957), commons literature showed
62 that people often engage in collective action to manage resources (e.g., Os-
63 trom, 1990; Baland and Platteau, 1996). Ostrom (2007) expanded on this lit-
64 erature by incorporating important variables for natural resource governance
65 into a social-ecological systems (SES) framework. This framework allows
66 scholars to analyze interactions and outcomes by examining the variables
67 that characterize the components of SESs. The SES framework is intended
68 to be used by disciplines to locate their contribution to a body of knowledge,
69 and to complement the knowledge generated in other disciplines. McGinnis
70 and Ostrom (2014) have updated this framework to improve generalizability,
71 and to outline the logical relationships between system components. Basurto
72 et al. (2013) showed how actors can self-govern fisheries through different
73 pathways and conditions, and recommended a grounded approach to avoid
74 blind spots in analysis. In this study, we follow these recommendations by
75 using the SES framework to highlight important themes, but we allow the
76 relationships between themes to emerge based on interview responses. While
77 we analyze the fishery SES at the community level, we use a political ecology
78 framing to account for cross-scale interactions by situating local interactions
79 within larger-scale political economic, and ecological processes.

80 The commons and SES approach has often focused on outcomes that im-
81 prove ecosystems or resource use efficiency (Ostrom, 2005). These approaches
82 have also focused on variables, institutions, and interactions that occur at the
83 “local” scale. Vulnerability scholars, however, have demonstrated the impor-
84 tance of paying attention to characteristics of the political-economic setting,
85 as well as power relations and social justice⁴ (McLaughlin and Dietz, 2008;
86 Eakin, 2005; Wisner, 2003; Downing et al., 1996; Kelly and Adger, 2000). In
87 this study, we explore the complementarities of these two approaches.

88 The term vulnerability refers to the risk that social, economic, or environ-

⁴Defined as an equitable distribution of benefits and burdens, as well as the social processes, institutions, and the abilities of humans to develop their own capacities (see Nussbaum, 2001; Schlosberg, 2009; Honneth, 1996; Adger et al., 2006)

89 mental stressors will lead to adverse outcomes for individuals, households, or
90 social groups (Clark et al., 2000). Humans, however, are not just recipients of
91 the effects of these stressors, they are agents capable of coping with change,
92 or altering their biophysical or political-economic landscape (Adger, 1996).
93 The ability of social groups to shape the landscape to meet their needs or
94 interests depends on their political and economic power. McLaughlin and
95 Dietz (2008) have described these interactions among structure, agency, and
96 the environment as a “socially constructed adaptive landscape” that actors
97 adapt to and shape by legitimizing or delegitimizing specific social structures
98 and boundaries.

99 Vulnerability is often contrasted with resilience, which refers to the ca-
100 pacity of an SES to persist and adapt to avoid radical system state changes
101 when exposed to disturbances (Adger, 2006; Carpenter et al., 2001). These
102 two bodies of literature share an emphasis on enhancing the ability of an
103 SES to adapt to perturbations (Adger, 2006). In the study of SESs, vul-
104 nerability contributes understanding of social dynamics and human agency,
105 while resilience contributes insights into social-ecological feedbacks, critical
106 thresholds, and social-ecological transformation (Miller et al., 2010). While
107 recognizing the complementarity of resilience to understanding SES dynam-
108 ics, vulnerability is the central theme of our study.

109 Individuals and households are linked to political-economic structures
110 through their agency, social capital, and decision-making procedures. The
111 local-level bonds and extra-local networks that constitute social capital (Adger,
112 2003) “may be a community’s best resource in maintaining a capacity to
113 change collective direction” (Pelling and High, 2005, p. 317). When commu-
114 nities have strong local-level bonds but weak extra-local networks, and when
115 the state is largely coercive with low legitimacy, the state clashes with civil
116 society, exacerbating the vulnerability of communities (Adger, 2003). The
117 legitimacy of the state depends on procedural justice, or the degree to which
118 households and individuals perceive decision-making processes and structures
119 to be fair (Folger et al., 1983; Adger et al., 2006). Daigle et al. (1996) outlined
120 the criteria for procedural justice in fisheries decisions, and argued that these
121 criteria are necessary to prevent conflicts, and to wisely manage resources.
122 In this study, we focused on perceived *injustice*, and, to the extent possible,
123 triangulated those perceptions with additional evidence. Nevertheless, both
124 subjective and objective forms of procedural injustice limit human agency
125 by reinforcing a belief that individuals cannot play a role in shaping their
126 governance regimes.

127 Structure, agency, and the environment interact at different scales, and
128 actors at different levels negotiate access to resources. Strategies that are
129 adaptive at the household level may scale-up to create larger-scale system-
130 level fragilities. For example, in response to market liberalization and envi-
131 ronmental change, Eakin and Wehbe (2009) found that farmers adaptations
132 in Mexico and Argentina, such as changing crop choice, diversification, and
133 land tenure had important implications for the resilience of the regional econ-
134 omy, for the risk of landslides and soil erosion, and for forest biodiversity.
135 Conversely, policies such as fishing effort controls designed to ensurer re-
136 source sustainability at the regional level can create vulnerable conditions
137 for households who depend on those resources by reducing their access to
138 economic opportunities (Cheung and Sumaila, 2008). The management of
139 an SES is effective according to the degree to which it applies rules that
140 are scaled to match problems (Cash et al., 2006), and uses incentive struc-
141 tures that promote stewardship (Eakin and Wehbe, 2009). Chen et al. (2014)
142 demonstrate that vulnerability analysis could play a role as a policy tool for
143 matching rules to problems, and for mitigating current and future impacts
144 of economic and ecological change on vulnerable harvesters.

145 Cases of fisheries governance illustrate the interactions among structure,
146 agency and the environment across scales. Neoliberal reforms at multiple
147 levels have exposed fishing communities to new constraints, opportunities,
148 and disturbances (Young, 2001). For example, Young (2001) found that
149 Mexican policies aiming to promote foreign investment in the fishing sector
150 exacerbated destructive fishing practices, due to the incursion of outside fish
151 harvesters backed by private capital, and due to downsized state resources
152 devoted to monitoring and enforcement. Fisheries governance debates center
153 on property-rights and access regimes. Localized harvesters are often willing
154 to support regulations to encourage stewardship, but inappropriate forms of
155 access rights effectively remove these groups from the decision-making pro-
156 cess, as local and extra-local actors with greater market power gain control
157 of these rights (Cinti et al., 2010; Gilmour et al., 2012). Basurto and Ne-
158 nadovic (2012) compare two such property-regimes in Mexican communities,
159 and found evidence to suggest that while individual permits empowered non-
160 fishing groups with economic power, a marine tenure grant incentivized Seri
161 harvesters to self-organize and develop effective access rules and limit over-
162 fishing. Seri harvesters only acted collectively, however, when they perceived
163 a common threat to their fishing grounds. Below, we will contribute fur-
164 ther insights on the influence of governance, decision-making processes, and

165 access rights on social cohesion, fishing practices, and collective outcomes.

166 **3. Study Site: Barrington, Nova Scotia**

167 Barrington municipality includes many small communities situated around
168 fishing ports. The total population of this municipality is 6,994. Barrington
169 has been in a state of economic decline since the mid 1990s, when the DFO
170 began to set strict regulations on the groundfisheries (i.e. cod, haddock, pol-
171 lock) after the collapse of codfish stocks in Atlantic Canada. Despite similar
172 economic conditions to many maritime fishing towns, Barrington has been a
173 hotbed for civil disobedience, and sometimes violent responses to DFO reg-
174 ulations and enforcement. More recently, harvesters from Barrington have
175 formed a new Lobster Fishermen’s Association that promises to “take back
176 the industry.” Barrington is an important source of resistance to fisheries
177 policy, and the study of this region is important for understanding the pro-
178 cesses that lead to poor relationships between government and civil society
179 in the maritimes.

180 Although much of the findings described here are likely to be persis-
181 tent, it is important to acknowledge the special conditions under which this
182 fieldwork was conducted. The abundance, distribution, quantity and qual-
183 ity of lobsters in Atlantic Canada and the Gulf of Maine were affected by
184 a “sea surface temperature anomaly” (Mills et al., 2013). These conditions
185 may have caused a heightened sense of vulnerability among harvesters. This
186 sense of vulnerability may explain the strikes and price wars in 2012, which
187 were unprecedented in scale.⁵

188 *3.1. Multi-Species Fishing and Regulations*

189 The lobster fishery is currently managed by the DFO under advice from
190 regional management boards. The regulations, summarized in Table 1, place
191 emphasis on protecting juvenile and egg bearing lobsters to ensure reproduc-
192 tive success. Additionally, restrictions on traps, boat size, and limited entry

⁵A small harvester’s strike also occurred in Barrington in 2008 (Comeau, 2008, Decem-
ber 1), and again in Cape Breton and Prince Edward Island in 2013 (Pottie, 2013, May
13; Sharratt) . But price wars were most prevalent in Canada and Maine in 2012, with
strikes in Maine and Southwest Nova Scotia, and a blockade of imported Maine lobsters
at a processing plant in New Brunswick (CBC News, 2012, August 2).

193 licensing are intended to ensure profitable livelihoods to fishermen, and pre-
194 vent overcapitalization of the fishing fleet. Gear restrictions are in place to
195 prevent habitat damage, protect marine mammals, and reduce the catch of
196 incidental species.

197 While there are no limits on the amount of effort a harvester can put into
198 lobstering, groundfishing is primarily limited by quotas. This system was put
199 in place in the 1990s to reduce rampant overfishing and overcapitalization.
200 Groundfishing vessels are divided by size and gear-type, and harvesters within
201 these divisions became members of various quota management groups. The
202 largest and most active quota groups maintain an individual transferable
203 quota system, where quota can be bought, sold, and leased out. In the 2000s,
204 the DFO also adopted quota management systems for halibut and swordfish.
205 While historically, multi-species fishing was the norm in the region, today
206 52% of harvesters in Barrington fished only for lobster (Barnett, 2014). All
207 harvesters surveyed fished for lobsters, and the most important secondary
208 fisheries included groundfish (30%), halibut (18%), and swordfish (16%).
209 The percentage of a harvester's income that came from lobster has increased
210 from an average of 40% in the 1970s (Davis, 1984) to 82% today.

211 While lobster landings have more than tripled in Maine and Canada since
212 the 1990s, the groundfishery has continued to decline. From 2000 to 2011,
213 the DFO reduced the total allowable catch for cod in the fixed-gear fishery
214 from 3309 to 938 metric tons on Georges Bank, and 858 to 421 inshore. A
215 DFO (2009) report found that stocks failed to recover due to a high rate
216 of unexplained cod mortality. This mortality may be due to high predation
217 rates from seals, discards and unreported landings, or environmental change.
218 Thus, while the DFO has successfully achieved their goal of reducing effort
219 in the fishery, groundfish sustainability goals have been more elusive.

220 4. Methods

221 Fieldwork in the summer of 2012 consisted of participant observation,
222 semi-structured interviews and surveys. Upon arriving in Barrington we es-
223 tablished connections with key informants based on contacts suggested by
224 outside experts and during participant observation. Key informants helped
225 to develop a list of potential respondents. We selected respondents randomly
226 from this list and added potential respondents based on further recommenda-
227 tions. We administered 113 face-to-face surveys of active captains and crew,
228 interviewed 16 active harvesters considered to be knowledgeable, 5 buyers,

Management Measures	Lobster	Groundfish
Organization	Management and advisory boards	Advisory boards and community quota groups
Effort Controls	None	Quota allocated based on historical catch
Gear restrictions	Trap limits	Limits on fixed-gear use and type
Seasons	November-May	June to February (Georges Bank); April to March (Scotian Shelf)
Entry	Limited-entry licenses	Limited-entry licenses
Vessel Size Requirements	15.2m maximum length	Inshore fixed-gear vessel class (<13.9m)
Monitoring	DFO enforcement officers	Some at-sea monitoring and 100% dockside monitoring
Size limits	Minimum size requirements	None

Table 1: A summary of lobstering and groundfishing regulations

229 and 2 each of government officials and representatives, lobster association
230 leaders, and groundfish association leaders.⁶ Questions varied for each type
231 of respondent, but all respondents were asked four similar questions: 1) what
232 are the biggest challenges to livelihoods in the industry today? 2) What
233 changes have brought about these challenge? 3) What are (fishermen, buy-
234 ers) doing to respond to these challenges? 4) What enables or limits their
235 ability to respond?

236 We transcribed and coded interviews, as well as qualitative responses
237 from surveys. Our aim was to understand the drivers of social-ecological
238 change, and the response strategies of resource users from the resource user's
239 perspective. In doing so, we aimed to make visible the nature of the so-
240 cial and institutional relations that governed the SES. We accomplished this
241 by constructing the dimensions and dynamics of the SES using the generic
242 variables proposed by Ostrom (2007, 5183) from the perspective of each in-
243 terviewee (see Table 2). Using the SES approach, we coded themes that
244 corresponded to one of the 51 variables listed by Ostrom (2007) and coded
245 sub-themes when themes were too general. We include the 13 most frequently
246 occurring themes discussed by respondents to characterize attributes of the
247 system. From political ecology, we elicited the interviewee's individual inter-
248 pretations of the specific decision-making constraints and opportunities they
249 faced as they responded to exogenous stressors. These interpretations and
250 attitudes form a critical part of our analysis of the meanings the interviewees
251 themselves associated with the elements of SES functioning, as coded using
252 Ostrom's framework.

253 We examined the relationships between themes by analyzing the degree
254 to which themes or sub-themes co-occurred in a given response. This allows
255 us to understand how the interviewees associated social and institutional pro-
256 cesses and livelihood outcomes in their daily lives. The link between broader
257 scale institutions and livelihood outcomes is central to political ecology. We
258 analyzed the matrix of co-occurrence of themes using multidimensional scal-
259 ing (MDS, UCInet). The resulting plot revealed clusters of co-occurring
260 themes⁷.

⁶For the purpose of anonymity, we refer to association leaders, officials and represen-
tatives as "local experts", and use pseudonyms for all individuals.

⁷The stress value of an MDS plot indicates the amount of stress required to accurately
represent the interrelationships of themes in two-dimensional space. A two dimensional
plot with 13 objects has a 1% probability of exhibiting a stress level of 0.199 by random

Table 2: Themes discussed by fishermen, buyers and local experts, represented according to the SES framework (Ostrom, 2007, 2009; McGinnis and Ostrom, 2014)

Social, Economic and Political Settings (S)

Market incentives

- ▷ Market conditions (64)

Resource System (RS)

Human-constructed facilities

- ▷ Tank-houses, lobster cars, and lobster pounds (76)

Governance System (GS)

Property-rights systems

- ▷ Fish quotas/leasing (77)

Resource Units (RU)

Economic value

- ▷ Quality of lobsters (82)

Actors (A)

Norms/social capital

- ▷ Sticking together (126)

Dependence on resource (82)

Action Situations

Interactions

→

Outcomes

Harvesting

- ▷ Lobstering strategy (119)

Social performance measures

- ▷ Livelihood outcomes (92)

Conflicts among users

- ▷ Price bargaining/conflict (77)

Deliberation processes

- ▷ Decision-making (99)
- ▷ Quota cuts (85)

Investment activities

- ▷ Buy-ups (76)

Related Ecosystems (ECO)

Climate patterns

- ▷ Climate-change/water temperature change (28)

261 **5. Results and Discussion**

262 MDS distinguished four main clusters of themes illustrated in Figure 1
 263 with a stress of 0.206. These clusters of themes and sub-themes form the
 264 basis for the structure of the discussion and quotes that follow.

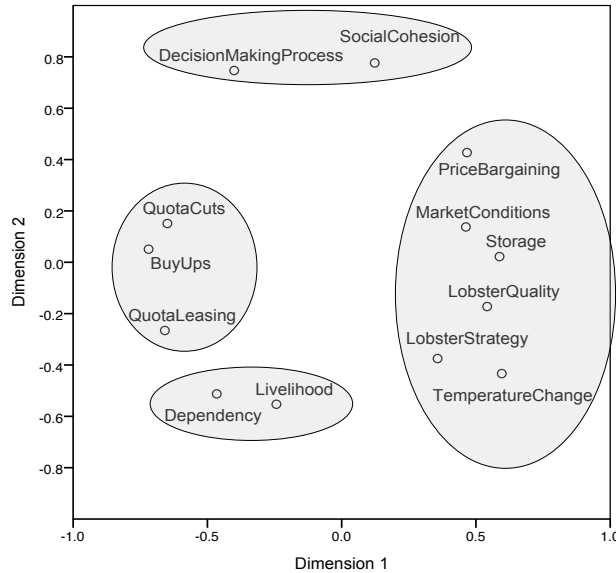


Figure 1: Multidimensional Scaling of themes from semi-structured interviews, surveys, and field notes. Similar to a biplot generated using Principle Components Analysis (PCA), the x and y-axes delineate the coordinates of each theme or sub-theme in 2-dimensional space. This analysis provides a visualization of the level of similarity of themes, based on their co-occurrences in individual responses.

265 *5.1. Procedural Justice and Social Cohesion*

266 The decision-making processes that harvesters discussed included meet-
 267 ings with lobster fishing area (LFA) management boards, consultations over
 268 policy with the DFO, and science advisory meetings. Harvesters and associ-
 269 ation leaders regarded the decision-making procedures as unfair. Of the six
 270 criteria for procedural justice identified by Daigle et al. (1996), harvesters and
 271 buyers suggested that decision-making procedures were inconsistent, based

chance (Sturrock and Rocha, 2000). Thus, MDS plots with 13 objects that approach this value can be considered to be statistically significant.

272 on inaccurate information, inflexible or irreversible, and did not give fisher-
273 men the opportunity to adequately voice their concerns.

274 Meetings between DFO and industry generally allow industry to voice
275 their opinions and concerns, but respondents complained that their concerns
276 were not represented. For example, one local expert stated:

277 These management boards are only in an advisory capac-
278 ity... [DFO] will basically dictate what the policies are... There
279 has to be a more direct involvement with these sets of policies ...

280 These decisions frustrated and dissatisfied industry and demotivated their
281 participation in the process. Harvesters believed that participation does not
282 only lead to frustration, it can also serve to legitimize the DFO decisions
283 they oppose.

284 ... DFO said “Well you fellas passed this.” And he said, “No,
285 we didn’t pass it. This is what you told us and we had to pick
286 one or the other. It ain’t what we wanted at all.” (local expert)

287 Harvesters and local experts also suggested that decisions were inconsis-
288 tent among officials and over time.

289 ... we used to have to comply to owner-operator [policy] ... then
290 this lady came in Yarmouth and she said, “No, now you are al-
291 lowed to stack a license” ... then she was transferred, so who do
292 you complain with? (harvester)

293 Inconsistency creates uncertain conditions that make it difficult for fishermen
294 and new entrants to plan, invest, and retire.

295 Many in the industry believed that the scientific information used to
296 determine quota allocations was inaccurate. Harvesters and quota groups
297 have criticized the techniques the DFO used to estimate groundfish biomass,
298 which determine quota allocations. The scientific method of random sam-
299 pling should estimate overall abundance for a fishing zone, provided that the
300 sampling protocol accounts for the spatial and temporal heterogeneity of the
301 resource. To fishermen, this practice underestimates groundfish abundance.
302 Some random samples are located in areas that fishermen know have low
303 productivity. Further, as water temperatures and currents have changed,
304 fishermen have noticed that productive fishing areas have changed. Har-
305 vesters argued that sampling strategies should reflect these environmental

306 changes. DFO scientists have been unable to present scientific information
307 in a manner that is salient and legitimate to industry (see Cash et al., 2003).

308 Finally, industry complained that DFO decisions are difficult to alter
309 when conditions change or if the decision proves to be counterproductive.
310 According to a local expert, “If the fisherman makes a decision, . . . in a years
311 time, he sees it’s no good, he will change it. DFO puts it in place . . . you
312 might live a lifetime trying to get it changed”

313 In addition to the procedural problems suggested by Daigle et al. (1996),
314 harvesters pointed out that the decision-making process is complicated by
315 communication problems. While fishermen have extensive knowledge of their
316 fishery,

317 . . . when it comes to conversation with, take lawyers or govern-
318 ment people . . . you just can’t comprehend what they are trying
319 to tell you, and they can make things sound good that aren’t
320 good. (harvester)

321 This perception that decision-making is unfair was a constraint to the col-
322 lective agency of harvesters. Participation in decision-making does not seem
323 to make rules more reflective of harvester perspectives, so there is little incen-
324 tive to participate. This reinforces an individualist approach to responding
325 to problems. As we discuss below, while it may be possible that greater so-
326 cial cohesion among harvesters would improve the decision-making process,
327 harvester groups face significant barriers to collective action.

328 Harvesters frequently talked about the need to “stick together,” and to
329 make decisions themselves rather than leave decision-making to the DFO.
330 But some local experts suggested that harvesters needed to change their
331 mindset to work together. One local expert stated,

332 It’s [currently] about me and I, and they got to remember,
333 they gotta change their mindset because . . . before we can get
334 anything done . . . its going to have to be about we and us.

335 Sticking together, however was presented as a particular challenge. While
336 some were proud of the solidarity among harvesters during the strike in May
337 2012, others stated that “people were fighting against each other instead of
338 standing up for each other.” Fights occurred when some went fishing while
339 others were on strike. Much debate centered on the capability of different
340 harvesters to miss fishing days in the fall. According to a harvester, “. . . when

341 you got a big debt hanging over your head, and it affects the way you think
342 ...”

343 Harvesters in SWNS often are attached to their place and identity. One
344 harvester stated that fishing is “in my blood and I love it.” While simi-
345 larities and shared identities and attachments can bind communities, differ-
346 ences in scale of fishing operation, fishing technology, and geography split
347 people apart. These differences, combined with a strong culture of individ-
348 ualism (Apostle and Barrett, 1992) make it difficult for fishermen to stick
349 together. Although they face a common problem, meetings frequently get
350 “...into an uproar and a fight ‘cause everybody’s got a different opinion
351 ...” (harvester). Some harvesters reported that decreasing social interac-
352 tion and increasing competitive “cutthroat” attitudes have further divided
353 communities. For example, many harvesters said that people used to help
354 each other haul their boats up for repairs and cleaning. According to one
355 harvester, “Today, they might try to knock your boat over to smash it in
356 two.” Another harvester suggested that “...there’s no helping one another
357 out... we’re losing our culture.”

358 Nevertheless, though competitive, fishermen told many stories of the com-
359 munity acting collectively. The most significant example occurred in Febru-
360 ary, 2013, when five men from Woods Harbour were lost while fishing for
361 halibut in rough winter seas. Frustrated when the coast guard called off
362 their search, the Barrington community pooled their resources to continue
363 the search, and helped to pay for a group of fishing vessels carrying chartered
364 rescue divers. Though rescue divers could not find the lost men, the fishing
365 vessels recovered the hull of the vessel 100 kilometres offshore. This brought
366 closure to the family and friends of the lost harvesters. By August 2013, a
367 charity raised \$111,000 in local and national donations, which was given to
368 the families of the lost men.

369 This story demonstrates the capacity of people in Barrington to act col-
370 lectively to respond to a disaster. But while the fishing industry faces many
371 common challenges, they have been unable to respond collectively. Har-
372 vesters have social bonds within communities, but often do not trust har-
373 vesters from other communities, or government officials. Thus while har-
374 vesters have strong networks of trust within a community, inter-community
375 bonds are too weak to support organizations that represent larger regions.
376 These constraints together limit the ability of harvester groups to re-shape
377 the policies they deem most important to their livelihoods; policies that de-
378 termine who owns and controls the fisheries.

379 *5.2. Ownership and Control of Fisheries*

380 Collective action, procedural justice, and individual vulnerability is also
381 tied to the sense of control actors have over their resources and decision
382 options. Licenses and quotas, the primary institutions that govern access
383 to fish, were core concerns. A harvester's ownership of quotas and lobster
384 licenses determine fishing costs, and the share of landed value they receive
385 for selling their fish.

386 Control was explained as an issue of individual agency: those who antici-
387 pated the quota system found ways to secure a larger share. One processing
388 company had an "inside scoop," and made "smart purchases" to secure quota
389 by buying licenses and vessels before the transition to quota management.
390 "But the little fella, for a quick fix, was selling thinking it was the best way
391 out" (local expert). The decision to sell quota and exit fisheries was exac-
392 erbated by successive quota cuts, which also reduced a harvester's sense of
393 control over historically accessible resources. The "little fellas" were often
394 hand-line fishermen who did not keep accurate records of their catches, and
395 consequently received low allocations. As big fella bought up little fella,
396 quota ownership became concentrated. Quota-owning processors benefited
397 from both ends of the margin by leasing out quota, and by buying fish caught
398 from the quota they lease out.

399 The quota system was implemented to improve stock abundance, and in-
400 centivize stewardship among harvesters. But price signals and single-species
401 quotas have incentivized high-grading and discarding, locally referred to as
402 "shacking" fish. Thus harvesters are individually incentivized to engage in
403 short-term behavior that compromises the potential for improved quota ac-
404 cess in the future.

405 Discarding occurs when it is difficult to catch one quota species without
406 catching others. For example, when the quota for codfish is reached, some
407 fishermen continue to fish for haddock and discard cod. In an informal dis-
408 cussion, a group of fishermen and fish buyers agreed that quota allocations
409 with a ratio of haddock to cod of about 4:1 is feasible. As this ratio in-
410 creases, it becomes difficult to catch haddock without overrunning the cod
411 quota. The higher the ratio, the more likely a harvester will "shack off"
412 cod. But shacking is not the only strategy to avoid overruns. Groundfishing
413 vessels often shared information on cod catches in an attempt to find fishing
414 grounds with less cod.

415 High grading can occur in a single species fishery when different size-
416 classes of a species have a higher wharf price, and when it is difficult to catch

417 one size exclusively. In January 2010, cod prices ranged from \$0.75/LB for
418 large to \$0.35/LB for small codfish. Assuming a vessel has a quota for 10,000
419 pounds of codfish, a vessel landing 100% large cod would make \$4000 more
420 than a vessel landing 100% small cod. A local expert suggested that the
421 incentive to discard is even more pronounced when the incomes from lobster
422 fishing are low.

423 My theory would be high grading would be worse when you
424 have a bad season in the lobster industry . . . When the lobster
425 industry was booming . . . the guys would come in the office . . . and
426 they would say, “sell my fish,” and I’d say, “So what do you want
427 for it?” “Doesn’t matter, long as I get enough to pay you your
428 dues and I get a little money tucked aside for deer hunting.”
429 . . . Now it’s not the same. “What’s the most you think I can
430 get?”

431 Many fishermen fear that the lobster industry will eventually succumb
432 to the same process of consolidation that has occurred in the quota fish-
433 eries. New legal arrangements between buyers and harvesters—controlling
434 agreements—have emerged, which allow harvesters to maintain access to the
435 competitive fishery, but at a cost to independence. In a controlling agree-
436 ment, a company or individual agrees to pay a retiring harvester to transfer
437 their license. The retiring harvester will then transfer that license to an eligi-
438 ble harvester in a contractual agreement with the company. The new entrant,
439 then, is bound to the obligations set out in the contract with the company.
440 This arrangement has become more prevalent as the market price of licenses
441 increased to as much as \$500,000, and banks became hesitant to lend money
442 for license purchases (Bodiguel, 2002; Weston, 2009). Individuals or agen-
443 cies have also used controlling agreements to circumnavigate rules that limit
444 quota concentration. While the DFO sets limits on how much quota one
445 individual can own, some individuals own well over this limit by controlling
446 multiple licenses. In Barrington, 11% of survey respondents reported that
447 they were currently in a controlling agreement, and 6% reported that they
448 were previously in controlling agreements. Local experts living south of Bar-
449 rington suggested that controlling agreements were much more prevalent in
450 neighboring ports.

451 The details of these controlling agreements vary. An owner-operator typi-
452 cally splits the revenue from a fishing trip into a share for the boat, a share
453 for the captain, and the remaining share is divided among crew. Harvesters

454 give a share of their landed value to the owner of the controlling agreement.
455 One harvester tied to a lobster buyer paid 47% of his landed value to the
456 buyer, fishing expenses were then subtracted, and the remainder was split
457 equally among captain and crew. In this arrangement, the captain does not
458 own the boat, gear, or license. Other informants estimated that 10-15% is
459 deducted from total revenues when the captain owns the boat and gear, but
460 not the license.

461 With no large stake in the fishery, a harvester in a controlling agreement
462 “can walk away anytime [they] like.” Another harvester reported that a
463 controlling agreement saved him from losing his boat. Nevertheless, fishing
464 communities are concerned about losing control and maintaining their local
465 norms and practices.

466 The bigger companies, the ones that own all these groundfish
467 quotas will buy up the lobster licenses also because they got the
468 overhead . . . They’ll never go aboard the vessel, but they want to
469 just take over. . . (local expert)

470 Another harvester suggested that companies have taken advantage of the
471 current economic decline to further consolidate their control. “There are 25
472 boats in arrears with the loan board that can’t pay their interest. . . [A private
473 agency] is buying up boats in arrears.”

474 Some lobster buyers argued that agencies that own licenses through con-
475 trolling agreements distorted the costs of fishing upwards. When the shares
476 to controlling agreements are high, it leaves tighter margins for captain and
477 crew. A retired crewmember provided the example of a captain engaged in
478 a trust agreement who had “paid for his license twice” in shares. But con-
479 trolling agreements may also drive down the price for a harvester, because,
480 in a controlling agreement “he’s got no choice, he’s got to sell to the buyer”
481 (harvester).

482 A local expert suggested that control of lobster licenses allows captains
483 and processors to have greater control over labor.

484 If they didn’t catch any fish, well they can’t pay, and the crews
485 have to stay on, because, say that dragger owns 7 lobster licenses
486 . . . unless you don’t want to lose your lobster site, you’re gonna
487 stay on that boat.

488 In the above sections, we have shown how harvesters perceive their in-
489 teractions with government, and with the institutions that influence their

490 fishing practices. In the following section, we discuss how these perceptions
491 play out at sea, as harvesters fish for lobsters, and respond to economic and
492 ecological signals.

493 *5.3. Economic Change, Ecological Change, and Lobster Prices*

494 The institutional context of harvesters' and buyers' decisions extends far
495 beyond the local dynamics of quotas, contracts and licenses. Respondents
496 described a complex web of effort, storage, and exchange that links a fisher-
497 man in Barrington to dinner tables internationally. This process exhibits a
498 seasonal pattern that fishermen and buyers knowingly exploit. At the begin-
499 ning of the season, catches are high and buyers often open at a lower price.
500 At this time, harvesters store a large proportion of their catch in lobster cars,
501 semi-submerged wood-and-wire cages. With cold fall and winter tempera-
502 tures, lobsters can be stored alive with minimal effects on quality. Storms and
503 rough seas in the winter months limit fishing effort, and cold temperatures
504 limit lobster activity. Buyers store lobsters in tankhouses with refrigerated
505 pools of circulated seawater. Demand generally increases through Decem-
506 ber and continues to rise through February. Harvesters can often expect to
507 get double the wharf price that they receive during the opening of the sea-
508 son. Economic, social, and ecological changes increase the uncertainty of the
509 benefits to engaging in the above practices.

510 Previous statistical analyses have explained the variance in wharf price
511 for lobsters using data on the US-Canada currency exchange rate, overall
512 lobster landings, United States GDP, and the extent to which lobster landings
513 are being sent to processing plants (Holland, 2011; Fisheries and Oceans
514 Statistical Services, 2012). Poor economic conditions in the United States
515 since the economic crisis of 2008 have resulted in a decline in demand for
516 lobsters. Additionally, increased lobster landings have increased gluts at the
517 beginning of the season, so more lobsters are sent to processing plants. A
518 local buyer described the economic conditions that led to low prices in the
519 spring of 2012:

520 The Americans start dropping their price . . . The weather was
521 starting to get better in March, we still had product, our boats
522 still had their product the first week of March, and it was getting
523 scary. . . So we sold them and give [the harvesters] the same as
524 what we got for them, and ours was still in storage. . . That's why
525 we had to start selling them to the processors because the quality

526 was starting to go down. . . and the fishermen we're starting to put
527 their gear out for the spring.

528 With increased landings in the beginning of the season and decreased de-
529 mand, buyers could not sell their product to the live market quickly enough.
530 Lobsters stored in tankhouses and lobster cars lost quality, and with the
531 threat of lobsters dying, buyers reportedly sold their lobsters to processors
532 at a loss.

533 The volatility in the market is exacerbated by changing environmental
534 conditions. Changing water temperatures affect the abundance and the qual-
535 ity of lobsters. Higher water temperatures raise metabolic rates, and lobsters
536 may molt more often and at different times. This leads to storage problems.
537 Harvesters often recounted unanticipated events when storing lobsters, such
538 as lobsters molting in storage, or more frequent die-offs.

539 Water temperatures also influence the reproduction and migration pat-
540 terns of lobsters. In the spring, lobsters migrate to shallower and warmer
541 inshore waters for molting and mating, and then migrate back to deeper and
542 more stable offshore waters in the fall as surface temperatures decrease (Chen
543 et al., 2006). Harvesters have shifted their fishing effort to different grounds
544 as previously productive grounds have become less so. The ecological in-
545 teractions that have led to these changing spatiotemporal patterns have not
546 been well studied, but studies have demonstrated the importance of water
547 temperatures in lobster spatiotemporal distribution (e.g., Pinsky et al., 2013;
548 Waddy and Aiken, 2005; Pezzack and Duggan, 1986; Chen et al., 2005).

549 The abundance and quality of lobsters is also a product of harvesting
550 strategies:

551 It used to be an inshore fishery . . . That [inshore] guy's catch,
552 let's say he catches 30,000 pounds at \$5 a pound is \$150,000.
553 The guy that's put the effort in it that goes deeper . . . everybody
554 knows the deeper you go the less the quality is, if he catches
555 70,000 pounds at the same price... who's making the bucks? So
556 we're forcing the industry to go [fish harder] . . . that's why people
557 are making bigger boats . . . (harvester)

558 In the lobster industry, quality-based pricing would not increase lobster mor-
559 tality because the majority of lobsters caught in traps can be returned to
560 sea and live, while most groundfish species cannot. Without quality-based
561 pricing, harvesters are motivated to fish for quantity, especially when prices

562 are low. One harvester stated that "... we're forcing a lot harder in the win-
563 tertime, fishing harder to try to make up for the downfall in price." Some
564 harvesters used cost-reducing strategies, such as "slack[ing] back on the gas
565 pedal" to improve fuel efficiency and increasing the time between hauling
566 traps, or soaking time. Soaking traps for longer increases the catch per trap,
567 and decreases the fuel costs associated with hauling traps, but results in
568 smaller catches than do aggressive fishing strategies.

569 Warmer water temperatures have incentivized catching for volume. Ac-
570 cording to one harvester, "I would say a lot of them managed because of the
571 good weather, they fished all through the winters so their catch was up." In
572 the 1980s, harvesters landed their traps in late January until the weather im-
573 proved and lobsters started to "crawl" Davis (1984) But harvesters reported
574 that lobsters were more active throughout the winter, due to warmer waters
575 and more stable water temperatures offshore.

576 In sum, market conditions, storage, lobster quality, and lobstering strate-
577 gies lowered demand, increased storage risks, made lobster catch quality less
578 predictable and resulted in lower wharf prices. In the May 2012 strike, more
579 than half of the 1688 harvesters in LFAs 33 and 34 refused to fish if prices
580 dropped below \$5 CDN per pound. Harvesters were divided on the effec-
581 tiveness of this tactic. A harvester stated that "[i]t's not like ... we won't
582 catch our lobsters this week because the price is down, when the lobsters are
583 crawling and the water's warm, you gotta catch 'em." But another harvester
584 argued that "[y]ou're not going to miss out because you'll catch them in the
585 spring."

586 Steinberg (1984) recommended collective bargaining to correct imbal-
587 ances in the port market system, in which harvesters have little choice but
588 to sell to local buyers, and local buyers have, in turn, little choice but to sell
589 to wholesalers with greater market control. But local buyers often suggested
590 that the strike tactic has been disproportionately directed at them. One
591 buyer said that "these fishermen think that the dealers get together and say
592 'let's rip off the fishermen'. It's not that way. I was losing money.... The
593 big cookers [processors] set the price. I've been taking a lot of abuse." In an
594 interview involving two buyers, both noted the upward pressure on prices in
595 some regions. For example, "Cape [Sable] Island is a hornets nest. Buyers
596 are fighting over boats, and this spills over off the island." The majority of
597 this competition, however, was reported to be at the local or port-market
598 level.

599 The lobster strike was a demonstration of agency in collective action

600 among harvesters in response to economic and ecological change. But given
601 current incentives, perceptions of decision-making that involve government,
602 and the changing ownership and control of fisheries, harvesters have favored
603 individual responses to these problems. In the next section we show that
604 these strategies result in vulnerable outcomes for some, but not others.

605 *5.4. Livelihood Outcomes*

606 Harvesters believed that livelihood outcomes varied according to a har-
607 vester’s access to quota (see Figure 1). Many harvesters who continue to fish
608 groundfish lease quotas from dealers, processors, or retired harvesters. While
609 quota prices are driven by local demand, wharf prices are influenced by inter-
610 national economic conditions. As lobster-fishing revenues decline, more har-
611 vesters attempt to supplement their incomes in quota fisheries. This drives
612 up local demand, and increases quota prices, irrespective of wharf prices.
613 One harvester estimated lease prices that amounted to as much as 80% of
614 wharf prices in the halibut fishery, a number that closely approximates those
615 reported in Pinkerton and Edwards (2009). But quota lessees will also be
616 willing to pay more for quota when incomes from lobster are low. According
617 to a harvester, “You want to know why they go? ‘Cause they’re grasping
618 at straws, trying to hang on, a little is better than nothing right?” When
619 margins between lease price and wharf price are small, the risk of returning
620 to port with a negative balance is higher.

621 Tight margins in the quota fisheries have increased harvester’s depen-
622 dence on the lobster fishery. Davis (1984) reported that harvesters fished
623 a portfolio of species. In a multi-species context, harvesters would “spread
624 things out all over the year, [now] they got to depend on that one season to
625 make their living and there’s so much pressure being put on it” (harvester).
626 This dependency creates a lot of tension as lobstering season begins because,
627 “there is a lot riding on the first haul of the year.” In some households,
628 spouses have taken jobs to supplement household incomes. Harvesters often
629 spend the summers repairing and building traps and lobster cars to reduce
630 the costs of fishing.

631 A local expert summarized the potential livelihood outcomes in the lob-
632 ster fishery:

633 Every family has a different challenge ...it’s hard because
634 the people that have been in the fishery for years ...basically
635 owns everything they have. People that are ...getting into the

636 fishery are borrowing large amounts of money . . . and if the prices
637 of lobsters are down and your catches are basically holding the
638 same . . . cost of everything is higher, you got less money, and you
639 are not going to make it.

640 Some respondents suggest that diminished incomes are more pronounced
641 for crewmembers. For example, one captain describes the effects of quota
642 and license leasing on crew shares: “They’ve got such a high price-tag on
643 fish [quota], for us to pay them . . . plus expenses, there is no money left for
644 the crews.” Another captain suggested that “a lot of captains are taking
645 less to try to keep the crews . . . cause if not . . . they’re not going to stay
646 there.” Captains must navigate the tradeoff between maintaining their boat
647 and keeping their crew. When the crewmembers’ share of earnings from a
648 fishing trip are too high, a captain will not have enough money to keep up
649 with boat maintenance, but when boat shares are too high, it is more likely
650 that skilled crew will seek out another boat to work on, or emigrate.

651 **6. Conclusions**

652 Vulnerability in this case is clearly a product of individuals constructing
653 livelihood strategies in a context of significant institutional and environmen-
654 tal change. The interviewees reveal how their choices are not only constrained
655 by the institutions that govern their resource base, but also by the sense of
656 trust and agency that exists among actors in the system. Thus, fishing house-
657 hold choices are not only a feature of institutional arrangements, but of how
658 those arrangements differently affect actors within a system, and how those
659 actors perceive fairness in rule implementation. While the SES approach
660 allows for a systematic analysis of the role and function of system elements,
661 we examined these elements from a political ecology understanding, demon-
662 strating the importance of an actor-oriented perspective on the meaning of
663 institutions for their livelihoods.

664 The decision-making process involving the state and fishing households
665 lacked procedural justice, and harvesters often refused to participate in pro-
666 cesses they perceived to be illegitimate. Harvesters recognized the impor-
667 tance of working together to articulate an alternative vision for governing
668 their fisheries, but lacked the inter-community social ties and trust to do so.
669 Meanwhile, buyers or large fishing companies with sufficient economic and
670 political capital have maintained their businesses by buying quota, and by

671 circumnavigating rules that attempt to limit consolidation. Fishing house-
672 holds were concerned that fishing communities are losing control of their local
673 industry, and the benefits, cultural norms, and practices that come with local
674 control. Those with less political and economic power were more sensitive
675 and have a lower capacity to respond to challenges. These include harvesters
676 who fished lobster exclusively, those with high fishing costs due to debt and
677 quota leasing costs, and crewmembers. With low capacity to respond col-
678 lectively, harvesters have favored individual strategies such as attempting to
679 catch more, decreasing costs, or investing in storage facilities. These findings
680 indicate that vulnerability is being produced not only through the imple-
681 mentation of institutions that structure choice, but also the procedures of
682 decision-making and individual agency that construct the institutional con-
683 text.

684 These results underscore the need for integrating Ostrom's institutional
685 approach and political-ecological approaches that consider the interactions
686 between structure and agency. Ostrom's (2007) framework provides a use-
687 ful starting point for examining the institutions, interactions and outcomes
688 in natural resource use. Brewer (2012), however, has demonstrated that
689 political-ecological approaches can broaden the narrative regarding the suc-
690 cesses and failures of common pool governance regimes. Broadening this nar-
691 rative will likely lead to constructive policy and institutional change (Leach
692 et al., 2010).

693 To improve policy, collective action, and livelihood outcomes in SWNS,
694 we suggest initiatives that encourage co-production of knowledge, informa-
695 tion sharing, and inclusive action arenas involving harvesters and the state.
696 Organizations such as the Fishermen and Scientist Research Society (FSRS)
697 have built trust between scientists and harvesters. But decision-making are-
698 nas must facilitate discussions between many communities to determine the
699 sources of consensus and difference, and to better fit the scale of policy to
700 geographic scales of the dilemmas harvesters face. Harvester groups can-
701 not change global economic conditions, but the FSRS has collaborated with
702 US scientists to develop the American Lobster Settlement Index to monitor
703 variation in lobster settlement related to climate variability (Wahle et al.,
704 2010). Additionally, LFA management board leadership and the Maine Lob-
705 stermen's Association have established collaborative ties, with an Annual
706 US/Canadian Lobster Town Meeting, and binational marketing task forces
707 and collaborations since 2012. Finally, we found vulnerability was linked to
708 harvester relationships to markets for fish and fishing access rights. Improv-

709 ing trust and equalizing bargaining power in buyer-harvester interactions
710 would likely ensure that harvesters and buyers equitably benefit from fishing
711 resources. Current property rights regimes could be reformed to ensure the
712 viability of captains entering the fishery, and improve access to affordable
713 fishing quotas and leases.

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